



Financial Statements

The Confederation College of Applied  
Arts and Technology

March 31, 2018



# Independent Auditor's Report

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To the Board of Governors of  
The Confederation College of Applied Arts and Technology

We have audited the accompanying financial statements of The Confederation College of Applied Arts & Technology, which comprise the statement of financial position as at March 31, 2018, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the college's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the college's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Confederation College of Applied Arts & Technology as at March 31, 2018, and the results of its operations, changes in net assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

*Grant Thornton LLP*

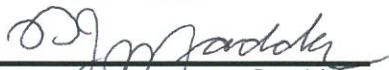
Thunder Bay, Canada  
June 13, 2018


Chartered Professional Accountants  
Licensed Public Accountants

**The Confederation College of  
Applied Arts and Technology  
Statement of Financial Position**

As at	March 31, 2018	March 31, 2017
<b>Assets</b>		
<b>Current</b>		
Cash	\$ 24,804,616	\$ 13,764,463
Accounts receivable (Note 3)	5,110,095	4,712,961
Inventory	785,270	641,246
Current portion of notes and long-term receivable (Note 4)	261,623	14,540
Grants receivable	893,188	1,190,034
Prepaid expenses	361,584	526,844
	<u>32,216,376</u>	<u>20,850,088</u>
Investment portfolio - endowments restricted (Note 5)	9,067,465	8,920,129
Notes and long-term receivable (Note 4)	7,587,975	41,094
Construction in progress (Note 6)	15,534,939	9,803,198
Capital assets (Note 7)	52,128,699	40,209,157
	<u>\$ 116,535,454</u>	<u>\$ 79,823,666</u>
<b>Liabilities</b>		
<b>Current</b>		
Accounts payable and accrued liabilities (Note 8)	\$ 10,832,715	\$ 6,419,917
Deferred revenue (Note 9)	10,362,511	3,888,495
Vacation pay	3,107,196	3,011,721
Current portion of long-term debt (Note 10)	979,635	364,399
	<u>25,282,057</u>	<u>13,684,532</u>
Post-employment benefits and compensated absences (Note 11)	2,344,000	2,497,000
Deferred capital contributions (Note 12)	46,375,916	36,538,036
Deferred capital contributions - construction in progress (Note 12)	15,201,523	5,650,890
Long-term debt (Note 10)	10,532,113	6,484,893
	<u>99,735,609</u>	<u>64,855,351</u>
<b>Net Assets</b>		
<b>Unrestricted</b>		
Operating	\$ 5,487,199	\$ 6,789,084
Post-employment benefits and compensated absences	(2,344,000)	(2,497,000)
Vacation Pay	(3,107,196)	(3,011,721)
	<u>36,003</u>	<u>1,280,363</u>
Invested in capital assets (Note 13)	2,655,310	1,288,114
Internally and externally restricted (Note 14)	5,227,748	3,650,293
Endowments restricted (Note 15)	8,880,785	8,749,545
	<u>16,763,843</u>	<u>13,687,952</u>
	<u>16,799,846</u>	<u>14,968,315</u>
	<u>\$ 116,535,454</u>	<u>\$ 79,823,666</u>

On behalf of the Board:

  
President

  
Chair, Board of Governors

**The Confederation College of Applied  
Arts and Technology  
Statement of Operations**

For the year ended March 31	2018	2017
<b>Revenue</b>		
Post Secondary Grants	\$ 31,682,100	\$ 31,183,754
Other Provincial Grants	11,749,734	12,443,368
Tuition Fees - Domestic	7,756,984	9,331,739
Other Student Fees	3,611,762	2,923,167
Tuition Fees - International	8,329,430	7,328,408
Contracts and Programs	5,197,815	4,706,031
Ancillary Operations	3,000,536	3,232,944
Amortization of deferred capital contributions (Note 12)	2,990,197	2,421,186
Other Revenue	1,331,840	2,286,638
	<b>75,650,398</b>	<b>75,857,235</b>
<b>Expenses</b>		
Full-time Salaries and Benefits	\$ 37,202,292	\$ 38,609,055
Part-Time Salaries and Benefits	9,048,633	9,635,199
Restructuring Costs	14,859	175,043
Plant and Property Maintenance	3,189,624	4,455,679
Contract Services	7,851,125	7,130,275
Furniture & Equipment	835,580	447,002
Miscellaneous	1,285,811	1,138,605
Office and Instructional Supplies	5,791,157	5,820,682
Professional Dues & Audit Fees	715,509	916,711
Scholarships and Tuition Set-Aside	1,027,420	895,723
Telecommunications & Software	1,479,999	1,270,329
Travel and Professional Development	2,030,210	1,266,482
Depreciation	3,755,343	3,181,655
	<b>74,227,562</b>	<b>74,942,440</b>
<b>Excess of revenue over expenses</b>	<b>\$ 1,422,836</b>	<b>\$ 914,795</b>

**The Confederation College of  
Applied Arts and Technology  
Statement of Changes in Net Assets**

For the year ended March 31					2018	2017
	Unrestricted	Capital	Internally and Externally Restricted	Endowments Restricted	Total	Total
Balance, beginning of year	\$ 1,280,363	\$ 1,288,114	\$ 3,650,293	\$ 8,749,545	\$ 14,968,315	\$ 13,265,075
Change in endowments during the year (Note 15)	-	-	-	131,240	131,240	766,095
Change in internally and externally restricted net assets (Note 14)	-	-	277,455	-	277,455	22,350
Excess of revenue over expenses	1,422,836	-	-	-	1,422,836	914,795
Transfer from unrestricted to internally restricted	(1,300,000)	-	1,300,000	-	-	-
Investment in capital assets (Note 13)	(1,367,196)	1,367,196	-	-	-	-
<b>Balance, end of year</b>	<b>\$ 36,003</b>	<b>\$ 2,655,310</b>	<b>\$ 5,227,748</b>	<b>\$ 8,880,785</b>	<b>\$ 16,799,846</b>	<b>\$ 14,968,315</b>

The accompanying notes are an integral part of these financial statements.

**The Confederation College of Applied Arts  
and Technology  
Statement of Cash Flows**

For the year ended March 31	2018	2017
Net inflow (outflow) of cash related to the following		
Operating		
Excess of revenue over expenses	\$ 1,422,836	\$ 914,795
Items not involving cash:		
Amortization of deferred capital contributions	(2,990,197)	(2,421,186)
Depreciation of capital assets	3,755,343	3,181,655
Change in post-employment benefits	(74,000)	(38,000)
Change in accrued sick leave liability	(79,000)	(11,000)
	2,034,982	1,626,264
Change in non-cash working capital balances (Note 18)	10,903,235	(2,384,479)
	12,938,217	(758,215)
Financing		
Long-term debt advances	5,030,939	5,615,000
Repayment of long-term debt	(368,483)	(355,707)
	4,662,456	5,259,293
Capital		
Deferred capital contributions	14,611,826	6,106,844
Construction in progress	(14,816,076)	(3,352,166)
Purchase of capital assets	(6,590,548)	(7,202,929)
	(6,794,798)	(4,448,251)
Investing		
(Increase) decrease in notes and long-term loans receivable	(27,081)	12,740
(Increase) decrease in investment portfolio - Endowment Rest.	(147,336)	(801,871)
Increase in restricted assets	277,455	22,350
(Decrease) Increase in endowments, net awards	131,240	766,095
	234,278	(686)
Net cash inflow for the year	11,040,153	52,141
Cash, Beginning of year	13,764,463	13,712,322
Cash, End of year	24,804,616	13,764,463

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**The Confederation College of Applied Arts  
and Technology**  
**Notes to Financial Statements**

March 31, 2018

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**1. Significant Accounting Policies**

**Description of  
Organization**

The Confederation College of Applied Arts and Technology, established in 1967, is an Ontario college of applied arts and technology duly established pursuant to Ontario regulation 34/03 made under the Ontario Colleges of Applied Arts and Technology Act, 2002. The College is an agency of the Crown and offers a full range of programs and educational services including full-time post-secondary programs, part-time credit and non-credit courses, specialty programs for business and industry, pre-employment and skills training programs, apprenticeship and cooperative/workplace training programs.

The College is a not-for-profit organization and, as such, is exempt from income taxes under Section 149 of the Income Tax Act (Canada).

**Basis of  
Presentation**

The financial statements of the College have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs").

**Revenue  
Recognition**

The College follows the deferral method of accounting for contributions, which include donations and government grants.

Tuition fees and contract training revenues are recognized as income to the extent that the related courses and services are provided within the fiscal year of the College.

Operating grants from the Ministry of Advanced Education and Skills Development and other government agencies are recorded as revenue in the year to which they relate. Grants approved but not received at the end of the fiscal year are accrued. Where a portion of a grant relates to a future year it is deferred and recognized in the subsequent year.

Ancillary revenues including parking, bookstore, residence and other sundry revenue are recognized when products are delivered or services are provided to the student or client, the sales price is fixed and determinable, and collection is reasonably assured.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions and restricted investment income are recognized as revenue in the year in which the related expenses are incurred.

Capital grants and restricted contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Endowment contributions and investment earnings are recognized as direct increases in endowed net assets.



**The Confederation College of Applied Arts  
and Technology**  
**Notes to Financial Statements**

March 31, 2018

**1. Significant Accounting Policies (cont'd)**

**Cash and Cash Equivalents**      Cash is defined as cash and short-term investments with maturity dates of less than 90 days.

**Inventory**      Inventory is valued at the lower of cost and net realizable value. Cost is determined on the first-in, first-out basis.

**Capital Assets**      Purchased capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments that extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the College's ability to provide services or the value of future economic benefits associated with the capital asset is less than book value, the carrying value of the capital asset is reduced to reflect the decline in the asset's value.

Capital assets are capitalized on acquisition and amortized on a straight-line basis over their useful lives, which have been estimated to be as follows:

Buildings	-	40 years
Major equipment	-	10 years
Leasehold improvements	-	10 years
Site improvements	-	5 years
Furniture and equipment	-	5 years
Library books	-	5 years

Construction in progress relates to capital projects that are incomplete and not in service as at March 31, 2018. Amortization will commence upon substantial completion at the applicable rates noted above.

**Retirement and Post-Employment Benefits and Compensated Benefits** - The College provides defined retirement and post employment benefits and compensated absences to certain employee groups. These benefits include pension, health and dental, vesting sick leave and non-vesting sick leave. The College has adopted the following policies with respect to accounting for these employee benefits:

- (i) The cost of post-employment future benefits are actuarially determined using management's best estimate of health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight-line basis.

**The Confederation College of Applied Arts  
and Technology**  
**Notes to Financial Statements**

March 31, 2018

**1. Significant Accounting Policies (cont'd)**

**Retirement and Post-  
Employment  
Benefits and  
Compensated  
Benefits ( Cont'd)**

- (ii) The costs of the multi-employer defined benefit pension are the employer's contributions due to the plan in the period.
- (iii) The cost of vesting and non-vesting sick leave benefits are actuarially determined using management's best estimate of salary escalation, employees' use of entitlement and discount rates. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service life of the employees.
- (iv) The discount rate used in the determination of the above-mentioned liabilities is equal to the College's internal rate of borrowing.

**Financial  
Instruments**

The College classifies its financial instruments at either fair value or amortized cost. The College's accounting policy for each category is as follows:

**Fair Value**

This category includes cash and equity instruments quoted in an active market. The College has designated its bond portfolio that would otherwise be classified into the amortized cost category at fair value as the College manages and reports performance of it on a fair value basis.

Equity instruments and bonds are initially recognized at cost and subsequently carried at fair value. Unrealized changes in fair value for unrestricted investments are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations. Changes in fair value on restricted investments are recognized as increases/decreases in the endowments restricted fund.

Transaction costs related to financial instruments in the fair value category are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

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**The Confederation College of Applied Arts  
and Technology**  
**Notes to Financial Statements**

March 31, 2018

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**1. Significant Accounting Policies (cont'd)**

**Amortized Costs**

This category includes accounts receivable, notes and long-term receivable, grants receivable, accounts payable and accrued liabilities, long-term debt, vacation pay and post-employment benefits. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Writedowns on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the writedown being recognized in the statement of operations.

**Liability for  
Contaminated Sites**

A contaminated site is a site at which substances occur in concentrations that exceed the maximum acceptable amounts under an environmental standard. Sites that are currently in productive use are only considered a contaminated site if an unexpected event results in contamination. A liability for remediation of contaminated sites is recognized when the College is directly responsible or accepts responsibility; it is expected that future economic benefits will be given up; and a reasonable estimate of the amount can be made. The liability includes all costs directly attributable to remediation activities including post remediation operations, maintenance and monitoring. The liability is recorded net of any expected recoveries.

**Management  
Estimates**

The preparation of financial statements in conformity with PSAB for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include determination of fair value for long-term investments, allowance for doubtful accounts, amortization of capital assets and actuarial estimation of post-employment benefits and compensated absences liabilities.

**The Confederation College of Applied Arts  
and Technology**  
**Notes to Financial Statements**

March 31, 2018

**2. Financial Instrument Classification**

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	2018		
	Fair Value	Amortized Cost	Total
Cash	\$ 24,804,616	\$ -	\$ 24,804,616
Accounts receivable	-	5,110,095	5,110,095
Investment portfolio	9,067,465	-	9,067,465
Notes and long-term receivable	-	7,849,599	7,849,599
Accounts payable and accrued liabilities	-	10,832,715	10,832,715
Long-term debt	-	11,511,748	11,511,748
	<b>\$ 33,872,081</b>	<b>\$ 35,304,157</b>	<b>\$ 69,176,238</b>
	2017		
	Fair Value	Amortized Cost	Total
Cash	\$ 13,764,463	\$ -	\$ 13,764,463
Accounts receivable	-	4,712,962	4,712,962
Investment portfolio	8,920,129	-	8,920,129
Notes and long-term receivable	-	55,634	55,634
Accounts payable and accrued liabilities	-	6,419,917	6,419,917
Long-term debt	-	6,849,292	6,849,292
	<b>\$ 22,684,592</b>	<b>\$ 18,037,805</b>	<b>\$ 40,722,397</b>

The College's bank accounts are held at one chartered bank and as a result are exposed to the credit risk arising from this concentration to the extent that the account balances exceed the federally insured limits. The bank accounts earn interest at prime less 1.75%.

The College's credit facilities include an approved operating line of credit with the Royal Bank of \$1,500,000 with interest at bank prime less 0.6% (2.85% at March 31, 2018). At year end the outstanding balance under this credit facility agreement was \$nil (2017 - \$nil).

In addition, the College, has an approved revolving credit facility with the Royal Bank in the amount of \$1,650,000. Of this amount, \$355,022 (2017 - \$477,124) was outstanding with respect to the Royal Bank loans described in Note 10.

The College also has total approved financing with the Ontario Financing Authority in the amount of \$13,335,844. Of this amount, \$11,156,727 (2017 - \$6,372,168) was outstanding as described in Note 9. Of the approved amount, \$7.7 million is repayable by SUCCI (Student Union of Confederation College Inc.).

**The Confederation College of Applied Arts  
and Technology**  
**Notes to Financial Statements**

March 31, 2018

**2. Financial Instrument Classification ( cont'd)**

Included in the investment portfolio are Canadian Bonds with a maturity profile as indicated below.

2018					
	Within 1 year	2 to 5 years	6 to 10 years	Over 10 years	Total
Carrying Value: Bonds	224,050	2,254,098	317,116	194,948	2,990,212
Total	\$ 224,050	\$ 2,254,098	\$ 317,116	\$ 194,948	\$ 2,990,212
Percent of total	7%	75%	11%	7%	
2017					
	Within 1 year	2 to 5 years	6 to 10 years	Over 10 years	Total
Carrying Value: Bonds	752,615	2,199,411	326,312	-	3,278,338
Total	\$ 752,615	\$ 2,199,411	\$ 326,312	\$ -	\$ 3,278,338
Percent of total	23%	67%	10%	0%	

The following table provides an analysis of financial instruments that are measured at fair value subsequent to initial recognition, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

**The Confederation College of Applied Arts  
and Technology  
Notes to Financial Statements**

March 31, 2018

**2. Financial Instrument Classification ( cont'd)**

	2018				
	Level 1	Level 2	Level 3		Total
Cash	\$ 24,804,614	\$ -	\$ -	\$	24,804,614
Investment portfolio	6,077,253	2,990,212			9,067,465
	\$ 30,881,867	\$ 2,990,212	\$ -	\$	33,872,079
	2017				
	Level 1	Level 2	Level 3		Total
Cash	\$ 13,764,463	\$ -	\$ -	\$	13,764,463
Investment portfolio	5,641,791	3,278,338			8,920,129
	\$ 19,406,254	\$ 3,278,338	\$ -	\$	22,684,592

There were no transfers between Level 1 and Level 2 for the years ended March 31, 2018 and 2017. There were also no transfers in or out of Level 3.

**3. Accounts Receivable**

Accounts receivable are comprised of balances receivable from students, Sponsoring agencies and Corporate clients for contract training. Credit risk is mitigated to some extent by requiring that payment be received before a student is allowed to register, unless they have certain pre-qualified conditions, such as funding through the Ontario Student Assistance Program, sponsorship funding, or split-fee tuition fee option.

	2018	2017
Students and sponsors	\$ 882,240	\$ 863,823
General	4,227,855	3,849,138
	\$ 5,110,095	\$ 4,712,961

**The Confederation College of Applied Arts  
and Technology  
Notes to Financial Statements**

March 31, 2018

**4. Notes and Long-term Receivable**

In April 2016, the Student Union of Confederation College Inc (SUCCI) entered into a funding and contribution agreement with the College to finance a contribution towards the new Wellness Centre. Amounts are to be paid to the College until the SUCCI contribution of \$8.5 million, together with the deemed Ontario Financing Authority Interest rate thereon per annum, is paid in full. The long-term debt is repayable over the next 25 years, and bears a fixed interest rate of 2.97%. The current portion of the long-term receivable represents the principal loan payments due within one year, and the repayment of the accrued interest on the loan to March 31, 2018.

	2018	2017
General	\$ 82,715	\$ 55,634
SUCCI Student Levy Receivable	7,766,884	-
Total	7,849,599	55,634
Current Portion	261,623	14,540
	\$ 7,587,976	\$ 41,094

**5. Investment Portfolio - Endowments Restricted**

The College's investment portfolio is comprised of a number of different securities carrying a variety of terms and conditions. Investments consist of the following:

	2018		2017	
	Market	Cost	Market	Cost
Endowed				
Canadian equities	\$ 2,180,217	\$ 1,661,306	\$ 2,497,112	\$ 1,887,702
Canadian bonds	4,508,939	4,652,924	4,605,908	4,686,241
Foreign equities	1,665,145	1,139,174	1,517,457	1,127,569
Foreign fixed income	477,504	495,280	240,448	247,512
Cash and equivalents account	235,660	235,660	59,204	59,204
	\$ 9,067,465	\$ 8,184,344	\$ 8,920,129	\$ 8,008,228

The cash and equivalents account does not earn interest. Canadian and foreign bonds are comprised of a number of different bonds, with maturity dates ranging from 2018 to 2077, and yield an average of 2.64% (2017 - 2.92%) over the term of the investments.

**The Confederation College of Applied Arts  
and Technology**

**Notes to Financial Statements**

March 31, 2018

**6. Construction in Progress**

	2018	2017
Wellness Centre	\$ -	\$ 8,676,059
TEC Hub	14,433,828	453,522
Sioux Lookout Campus	895,584	265,341
Flight Simulator	-	408,276
Greenhouse Gas Reduction Program	205,527	-
	\$ 15,534,939	\$ 9,803,198

**7. Capital Assets**

	2018		2017	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 295,057	\$ -	\$ 295,057	\$ -
Site improvements	2,014,986	2,014,986	2,014,986	2,014,986
Buildings	89,804,471	43,090,180	77,132,710	41,256,393
Leasehold improvements	333,188	333,188	333,188	333,188
Furniture and equipment	81,902,586	76,798,123	78,911,727	74,882,679
Library books	20,000	20,000	20,000	20,000
Major equipment	5,147,107	5,132,219	5,134,844	5,126,109
	\$ 179,517,395	\$ 127,388,696	\$ 163,842,512	\$ 123,633,355
Capital Assets Net book value	\$ 52,128,699		\$ 40,209,157	



**The Confederation College of Applied Arts  
and Technology**  
**Notes to Financial Statements**

March 31, 2018

**8. Accounts Payable and Accrued Liabilities**

	2018	2017
Trade	\$ 9,138,733	\$ 4,676,214
Accrued liabilities	418,094	334,734
Accrued salaries and employees' deductions	1,275,888	1,408,969
	\$ 10,832,715	\$ 6,419,917

**9. Deferred Revenue**

	2018	2017
Ontario Ministry of Advanced Education and Skills Development		
Aboriginal Educational and Training Strategy	\$ 39,390	\$ 49,728
Apprentice training	67,655	82,655
Campus safety	15,266	2,430
Capital BioEnergy Project	-	146,148
Capital Campaign TEC Hub	1,487,569	-
Collaborative nursing	403,431	562,886
Employment programs	98,045	90,645
Other MAESD	601,294	3,507
Ontario MAESD bursaries	249,078	143,313
Second career	538,870	478,680
CODE SCWI	971,101	437,766
College service fee	137,007	164,412
Contract training	1,208,035	27,500
IT residence infrastructure	14,469	14,189
Miscellaneous contracts and projects	911,304	783,781
Post-secondary Tuition	3,449,094	-
Resource Development Fee (SUCCI)	-	671,265
Student IT fee	42,561	118,972
Student tech fee	128,343	110,618
	\$ 10,362,511	\$ 3,888,495

**The Confederation College of Applied Arts  
and Technology**

**Notes to Financial Statements**

**March 31, 2018**

**10. Long-term Debt**

	2018	2017
Royal Bank Loan for Ryan Hall renovations, repayable at \$5,786 plus interest at Prime -1% monthly (3.45% at year-end), due 2021	\$ 208,326	\$ 277,769
Ontario Financing Authority loan for Residence retrofit repayable at \$131,559 semi-annually including interest at 2.405%, due 2020	510,788	757,168
Royal Bank loan for site improvements, repayable at \$1,701 monthly plus interest at Prime - 1% (3.45% at year-end) due 2021	84,889	115,364
Royal Bank loan for website development, repayable at \$2,383.34 monthly plus interest at Prime - 1% (3.45% at year-end) due 2021	61,806	83,991
Ontario Financing Authority loan for Wellness Centre repayable at \$303,132 semi-annually including interest at 2.97% due 2042	10,645,939	-
Ontario Financing Authority loan for Wellness Centre, interest only repayment at 0.875% until substantial completion of the associated construction projects	-	5,615,000
Total	11,511,748	6,849,292
Current portion	979,635	364,399
	\$ 10,532,113	\$ 6,484,893

The scheduled principal amounts repayable within the next four years and thereafter are as follows:

Date		Amount
2019	\$	979,635
2020		985,740
2021		719,224
2022		606,263
Thereafter		8,220,886
	\$	11,511,748

Of the approved amount of the OFA loan for the Wellness Centre, \$7.7 million is repayable by SUCCI (Student Union of Confederation College Inc.).

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**11. Post-employment Benefits and Compensated Absences Liability**

The following tables outline the components of the College's post-employment benefits and compensated absences liabilities and the related expenses.

		2018			
		Post-employee		Total liability	
		Benefits	Non-vesting sick leave	Vesting sick leave	Total liability
Accrued employee future benefits obligations	\$	554,000	\$ 1,497,000	\$ 109,000	\$ 2,160,000
Value of plan assets		(120,000)	-	-	(120,000)
Unamortized actuarial gains		65,000	91,000	148,000	304,000
	\$	499,000	\$ 1,588,000	\$ 257,000	\$ 2,344,000
		2017			
		Post-employee		Total liability	
		Benefits	Non-vesting sick leave	Vesting sick leave	Total liability
Accrued employee future benefits obligations	\$	571,000	\$ 1,561,000	\$ 260,000	\$ 2,392,000
Value of plan assets		(81,000)	-	-	(81,000)
Unamortized actuarial gain		83,000	51,000	52,000	186,000
	\$	573,000	\$ 1,612,000	\$ 312,000	\$ 2,497,000
		2018			
		Post-employee		Total expense	
		Benefits	Non-vesting sick leave	Vesting sick leave	Total expense
Current year benefit cost	\$	(63,000)	\$ 81,000	\$ 4,000	\$ 22,000
Interest on accrued benefit obligation		1,000	29,000	2,000	32,000
Amortized actuarial (losses) gains		(6,000)	(1,000)	19,000	12,000
	\$	(68,000)	\$ 109,000	\$ 25,000	\$ 66,000
		2017			
		Post-employee		Total expense	
		Benefits	Non-vesting sick leave	Vesting sick leave	Total expense
Current year benefit cost	\$	(27,000)	\$ 84,000	\$ 16,000	\$ 73,000
Interest on accrued benefit obligation		1,000	22,000	6,000	29,000
Amortized actuarial gain		(6,000)	(28,000)	30,000	(4,000)
	\$	(32,000)	\$ 78,000	\$ 52,000	\$ 98,000

Above amounts exclude pension contributions to the Colleges of Applied Arts and Technology pension plan, a multi-employer plan, described below.

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# The Confederation College of Applied Arts and Technology

## Notes to Financial Statements

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### 11. Post-Employment Benefits and Compensated Absences Liability (cont'd.)

#### Retirement Benefits

##### CAAT Pension Plan

Full-time employees of the College are members of the Colleges of Applied Arts and Technology Pension Plan (the "Plan"), which is a multi-employer jointly-sponsored defined benefit plan for eligible employees of public colleges and other employers in Ontario. Other than regular full-time employees may elect to join the Plan on or any time after their date of hire. The College makes contributions to the Plan equal to those of the employees. Contribution rates are set by the Plan's governors to ensure the long term viability of the Plan. Any pension surplus or deficit is a joint responsibility of the members and employers and may affect future contribution rates. The College does not recognize any share of the Plan's pension surplus or deficit. The most recent actuarial valuation filed with pension regulators as at January 1, 2018 indicated an actuarial surplus of \$2.3 billion. The College made contributions to the Plan and its associated retirement compensation arrangement of \$3,966,194 in 2018 (\$4,344,514 in 2017), which has been included in the statement of operations.

##### Post-Employment Benefits

The College extends post employment life insurance, health and dental benefits to certain employee groups subsequent to their retirement. The College recognizes these benefits as they are earned during the employees' tenure of service. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

The major actuarial assumptions employed for the valuations are as follows:

a) Discount rate

The present value as at March 31, 2018 of the future benefits was determined using a discount rate of 2.60% (2017 - 2.00%)

b) Drug costs

Drug costs were assumed to increase at a 8.0% rate for 2018 (2017 - 8.25%) and decrease proportionately thereafter to an ultimate rate of 4.0% in 2034 (2017 - 4.0% in 2034).

c) Hospital and other medical

Hospital and other medical costs were assumed to increase at 4.0% per annum in 2018 (2017 - 4.0%). Medical premium increases were assumed to increase at 6.8% per annum in 2018 (2017 - 6.98%) and decrease proportionately thereafter to an ultimate rate of 4.0% in 2034 (2017 - 4.0% in 2034).

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**11. Post-Employment Benefits and Compensated Absences Liability (Cont'd.)**

Post-Employment Benefits ( Cont'd)

d) Dental costs

Dental costs were assumed to increase at 4.0% per annum (2017 - 4.0%).

Compensated Absences

Vesting Sick Leave

The College has provided for vesting sick leave benefits during the year. Eligible employees, after 10 years of service, are entitled to receive payment for their accumulated sick days at 50% of their accumulated sick leave credit on termination or retirement to a maximum of 6 months' salary. The program to accumulate sick leave credits ceased for employees hired after March 31, 1991. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

Non-Vesting Sick Leave

The College allocates to certain employee groups a specified number of days each year for use as paid absences in the event of illness or injury. These days do not vest and are available immediately. Employees are permitted to accumulate their unused allocation each year, up to the allowable maximum provided in their employment agreements. Accumulated days may be used in future years to the extent that the employees' illness or injury exceeds the current year's allocation of days. Sick days are paid out at the salary in effect at the time of usage. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

The assumptions used in the valuation of vesting and non-vesting sick leave are the College's best estimates of expected rates of:

	2018	2017
Wage and salary escalation		
Academic	2.00%	1.75%
Support	1.50%	0.50%
Discount rate	2.60%	2.00%

The probability that the employee will use more sick days than the annual accrual and the excess number of sick days used are within ranges of 0% to 23.7% and 0 to 10.5 days respectively for age groups ranging from 20 and under to 65 and over in bands of 5 years.

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**12. Deferred Capital Contributions**

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations and is calculated on the same basis as the amortization expense related to the acquired/constructed capital assets. The changes in the deferred capital contributions balances are as follows:

	2018	2017
Balance, beginning of year	\$ 42,188,926	\$ 38,503,268
Add contributions for capital purposes	22,378,710	6,106,844
Less amortization of deferred capital contributions	(2,990,197)	(2,421,186)
Balance, end of year	61,577,439	42,188,926
Deferred capital contributions relating to construction in progress, end of year	15,201,523	5,650,890
Deferred capital contributions balance, end of year	\$ 46,375,916	\$ 36,538,036

**13. Net Assets - Investment in Capital Assets**

	2018	2017
Capital assets, net book value	\$ 67,663,638	\$ 50,012,355
Less amounts financed by:		
Working capital	313,975	313,978
SUCCI Student Levy Receivable	7,766,884	-
Long-term debt (Note 9)	(11,511,748)	(6,849,293)
Deferred capital contributions (Note 11)	(61,577,439)	(42,188,926)
Invested in capital assets, end of year	\$ 2,655,310	\$ 1,288,114

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**14. Net Assets - Internally and Externally Restricted**

Internally restricted net assets represents money set aside by College senior management for various strategic initiatives and committed for specific purposes as identified below.

	2018	2017
Tuition set aside for student assistance	\$ 1,013,455	\$ 785,869
Scholarships and bursaries	257,965	259,205
Contributions for capital expenditures	313,183	346,337
Donations	394,209	309,946
Applied Research	5,307	5,307
Special Projects	1,000,000	1,000,000
Student Village	200,000	200,000
Parking Lot Development	50,000	50,000
Critical IT Infrastructure Upgrade	1,000,000	600,000
Long-term Sustainability	900,000	-
Employee professional development	93,629	93,629
	<u>\$ 5,227,748</u>	<u>\$ 3,650,293</u>

The Ministry of Advanced Education and Skills Development requires a certain portion of the additional tuition fee revenue generated by announced fee increases to be set aside for student assistance.

**15. Net Assets - Endowments Restricted**

Externally restricted net assets include restricted donations received by the College where the endowment principal is required to be maintained intact. The investment income generated from these endowments must be used in accordance with the various purposes established by donors. The College ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose for which they were provided.

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**15. Net Assets - Endowments Restricted (Cont'd)**

Externally restricted endowment funds include grants provided by the Government of Ontario from the Ontario Student Opportunity Trust Fund ("OSOTF") Phase I and II, and the Ontario Trust for Student Support ("OTSS") programs and other such restricted contributions that were not matched. Under these government programs, the government matches funds raised by the College. The purpose of the programs is to assist academically qualified individuals who, for financial reasons, would not otherwise be able to attend College. The investment income generated from endowments must be used in accordance with the OSOTF and the OTSS guidelines.

The College has recorded the following amounts under the programs:

**OSOTF I**

	2018	2017
<b>Schedule of changes in Endowment Fund Balance</b>		
Fund balance, beginning of year	\$ 3,673,615	\$ 3,673,535
Unrealized gain (unrealized loss)	-	-
Cash donations received	1,855	80
	<b>3,675,470</b>	<b>3,673,615</b>
<b>Schedule of changes in Expendable Funds Available for Awards</b>		
Fund balance, beginning of year	806,506	445,534
Realized gain	-	-
Unrealized investment gain (loss) net of direct investment-related expenses and preservation of capital contributions	162,489	483,280
Bursaries awarded (2018 = 286, 2017 = 237)	(124,950)	(122,308)
	<b>844,045</b>	<b>806,506</b>
Total endowment fund balance, end of year	\$ 4,519,515	\$ 4,480,121
Market value of fund, end of year	\$ 4,519,515	\$ 4,480,121



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**15. Net Assets - Endowments Restricted (Cont'd)**

**OSOTF II Second Phase**

	2018		2017
<b>Schedule of changes in Endowment Fund Balance</b>			
Fund balance, beginning of year	\$ 252,078	\$	252,078
Eligible cash donations received	-		-
	<u>252,078</u>		<u>252,078</u>
<b>Schedule of changes in Expendable Funds Available for Awards</b>			
Fund balance, beginning of year	133,846		93,787
Realized gain	-		-
Unrealized investment gain (loss) net of direct investment- related expenses and preservation of capital contributions	13,997		40,579
Bursaries awarded (2018 = 25, 2017 = 4)	(8,920)		(520)
	<u>138,923</u>		<u>133,846</u>
Expendable fund balance, end of year	138,923		133,846
Total endowment fund balance, end of year	\$ 391,001	\$	385,924
Market value of fund, end of year	\$ 391,001	\$	385,924

**OTSS**

	2018		2017
<b>Schedule of changes in Endowment Fund Balance</b>			
Fund balance, beginning of year	\$ 3,276,526	\$	3,256,266
Eligible cash donations received	28,429		20,260
Gift in kind	-		-
	<u>3,304,955</u>		<u>3,276,526</u>
<b>Schedule of changes in Expendable Funds Available for Awards</b>			
Fund balance, beginning of year	606,974		262,250
Realized gain	-		-
Unrealized investment gain (loss) net of direct investment- related expenses and preservation of capital contributions	140,850		412,819
Bursaries awarded (2018 = 121, 2017 = 99)	(82,510)		(68,095)
	<u>665,314</u>		<u>606,974</u>
Expendable fund balance, end of year	665,314		606,974
Total endowment fund balance, end of year	\$ 3,970,269	\$	3,883,500
Market value of fund, end of year	\$ 3,970,269	\$	3,883,500

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**15. Net Assets - Endowments Restricted (Cont'd)**

Reports of OTSS awards issued for the period of April 1, 2017 to March 31, 2018:

Status of Recipients	OSAP Number	Recipients Amount	Non-OSAP Number	Recipients Amount	Number	Total Amount
Full-time	208	\$ 100,615	81	\$ 42,325	289	\$ 142,940
Part-time	n/a	n/a	n/a	n/a	n/a	n/a
<b>Total</b>	<b>208</b>	<b>\$ 100,615</b>	<b>81</b>	<b>\$ 42,325</b>	<b>289</b>	<b>\$ 142,940</b>

	2018	2017
Grand total of endowment funds, end of year	\$ 8,880,785	\$ 8,749,545

**16. Commitments**

The College has leased realty for the Aviation Centre of Excellence at an annual rental of approximately \$83,242, with annual increases of 2.5%, and an expiry date of 2053.

**17. Contingencies**

In the normal course of operations, the College is involved in a number of grievances and disputes. As of the date of this financial statement preparation, the likelihood and impact of these matters on the College's financial statements is unknown. Should any costs be incurred as a result of these matters, they will be expensed in the year of settlement.

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**18. Statement of Cash Flows**

The change in non-cash working capital balances consists of the following:

	2018	2017
Grants receivable	\$ 296,846	\$ (402,182)
Accounts receivable	(397,134)	(985,987)
Inventory	(144,024)	32,602
Prepaid expenses	165,260	110,485
Accounts payable and accrued liabilities	4,412,796	(1,287,168)
Vacation pay	95,475	(76,677)
Deferred revenue	6,474,016	224,448
	\$ 10,903,235	\$ (2,384,479)

**19. Capital Disclosures**

The College considers its capital to be the balance retained in net assets, which is generally the difference between its assets and liabilities as reported on the statement of financial position and includes unrestricted net assets, internally restricted net assets, investment in capital assets and restricted endowment net assets. The College receives funding from the provincial government for the delivery of its programs. These funds are maintained and disbursed under the terms of the funding agreements and management is responsible for adhering to the provisions of these agreements.

The College's objectives when managing capital are to safeguard its ability to continue as a going concern so that it can continue to provide delivery of its programs to the public. Colleges are required, under the current Ministry guidelines, to balance their budgets each year through a combination of managing expenses and utilizing reserves. Any in-year deficit not covered by reserves (accumulated deficits) must be recovered within two successive years under the Ministry's deficit recovery procedures.

Management maintains its capital by ensuring that annual operating and capital budgets are developed and approved by the Board of Governors based on both known and estimated sources of funding and financing available each year. These budgets are shared with all management to ensure that the capital of the College is maintained and are also published on the College's website or distributed to the public in hard copy upon request.

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# The Confederation College of Applied Arts and Technology

## Notes to Financial Statements

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### 20. Financial Instrument Risk Management

#### Credit Risk

Credit risk is the risk of financial loss to the College if a debtor fails to make payments of interest and principal when due. The College is exposed to this risk relating to its cash, debt holdings in its investment portfolio, notes and long-term receivable and accounts receivable. The College holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the College's cash accounts are insured up to \$300,000 (2017 - \$300,000).

The College's investment policy operates within the constraints of the investment guidelines issued by the MAESD and puts limits on the bond portfolio including portfolio composition limits, issuer type limits, bond quality limits, aggregate issuer limits, corporate sector limits and general guidelines for geographic exposure. All fixed income portfolios are measured for performance on a quarterly basis and monitored by management on a monthly basis. The guidelines permit the College's funds to be invested in bonds issued by the Government of Canada, a Canadian province or a Canadian municipality having a rating of A or better, or corporate investments having a rating of A (R-1) or better.

The maximum exposure to investment credit risk is outlined in Note 2.

Accounts receivable are ultimately due from students, sponsors or corporate agencies. Credit risk is mitigated by financial approval processes before a student is enrolled and the highly diversified nature of the student population, and other internal controls built into the registration process.

#### Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk, and equity risk.

The College's investment policy operates within the constraints of the investment guidelines issued by the MAESD. The policy's application is monitored by management, the investment managers and the Board of Governors. Diversification techniques are utilized to minimize risk. The Policy limits the investment in any one corporate issuer to a maximum of 10% of the College's total fixed income bonds.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

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The Confederation College of Applied Arts  
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**20. Financial Instrument Risk Management (Cont'd)**

**Currency risk**

Currency risk relates to the College operating in different currencies and converting non-Canadian earnings at different points in time at different foreign College levels when adverse changes in foreign currency College rates occur.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

**Interest rate risk**

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The College is exposed to this risk through its interest bearing investments (see note 4) and long-term debt (see note 9).

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk

**Equity risk**

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The College is exposed to this risk through its equity holdings within its investment portfolio. At March 31, 2018, a 10% movement in the stock markets with all other variables held constant would have an estimated effect on the fair values of the College's equities of \$150,000. Equities represent approximately 58% of the fair value of the College's endowed investments, which is held for long-term investment gains, which mitigates the impact to market fluctuations on the value of the equities.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

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**21. Financial Instrument Risk Management (Cont'd)**

**Liquidity risk**

Liquidity risk is the risk that the College will not be able to meet all cash outflow obligations as they come due. The College mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining guaranteed investment certificate investments that may be converted to cash in the near-term if unexpected cash outflows arise.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

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**22. Comparative Figures**

Certain comparative figures have been reclassified to conform to the current year's presentation.

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